

Digital Financial Inclusion: Observations and Insights from Hong Kong's Virtual Banks, as Compared to Singapore's Digital Banks

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Overview

Research questions

- Regulatory requirements for Virtual Banks (VBs) in HK
- To what extent have VBs in HK contributed to financial inclusion?
- What is the future for Hong Kong's VBs? (competitiveness issue)
- Technology investments by VBs in HK
 - * The deployment of FinTech & RegTech: regulatory compliance (esp. AML/CFT), operation costs, credit rating score

Research methodology

Looking through virtual banks'

- annual reports (cf: interim reports)
- regulatory disclosures
- industry reports (e.g. KPMG Hong Kong Banking Reports)
- (Compared with) Digital Banks (DBs) in Singapore
 - What can HK learn from Singapore (SG)?

Virtual Banks (VBs) in Hong Kong

Expectations from HK's VBs

- By those previously financially excluded and underserved
 - many SMEs included
- By the HKMA
 - When the HKMA invited applicants for virtual banks, it had a two-pronged goal:
 - (a) to promote the application of fintech and innovation in HK
 - (b) to promote financial inclusion*

[Note]

- * Hong Kong's virtual banking licensing requirements do not allow VBs to charge low-balance fees or maintain minimum balance requirements
- VBs' business target is retail customers

Statistics suggested that...

- Virtual banks have a role to play in Hong Kong's financial inclusion agenda
- 1. Google survey (2020):
 - an estimated 1.8 million Hong Kong adults are expected to have a virtual bank account by 2025
 - [cf: 1.1 million, 17.5% of adult population, as of Sep. 2021] BIS Papers no. 120, p. 21
- 2. PwC's digital banking customer survey of 4,500 customers across Hong Kong, Singapore and Malaysia in 2019
 - More than half of respondents in Hong Kong showed interest in becoming a virtual bank customer. However,
 - 38% of respondents in Hong Kong also said that they did not trust virtual banks with their personal data
 - 33% did not believe virtual banks to be financially stable

[See Harjeet Baura (of PwC Hong Kong), Virtual Banking: Customers Take Charge – Are You Ready (Nov. 2019), https://www.pwchk.com/en/industries/financial-services/banking-and-capital-markets/publications/2019-digital-banking-customer-survey.html]

The Qualification Requirements for VBs

• (i) the ownership structure; (ii) mandatory ongoing supervisory requirements; (iii) requirement for having a physical presence in Hong Kong; (iv) maintenance of technology related risks and information security; (v) risk management; (vi) the presence of a credible and viable business plan; (vii) requirement to have an 'exit plan' for, should it become necessary, the winding-up of business operations; (viii) customer protection; (ix) outsourcing of computer or business operations of virtual banks to third party service providers; and (x) capital requirements.

[See HKMA, (revised) Guideline on Authorization of Virtual Banks, https://www.hkma.gov.hk/media/eng/doc/key-information/press-release/2018/20180530e3a2.pdf]

List of 8 Virtual Banks in Hong Kong

- The HKMA granted eight virtual bank licenses between March and May of 2019
- 1. On March 27, 2019: to Livi VB Limited, SC Digital Solutions Limited and ZhongAn Virtual Finance Limited.
- 2. On April 10, 2019: to WeLab Digital Limited.
- 3. On May 9, 2019, Ant SME Services (Hong Kong) Limited, Infinium Limited, Insight Fintech HK Limited and Ping An OneConnect Company Limited.
- Three (Infinium, Livi and SC Digital Solutions) are collaborations between financial institutions and technology companies.
- The main shareholders of Ant SME Services, Insight Fintech and WeLab Digital are technology companies.

[See HKMA, Granting of Virtual Banking Licenses, Press Release (Mar. 27, 2019), (Apr. 10, 2019) & (May 9, 2019).]

Virtual Banks		
As at 31 December 2020		
Incorporated in Hong Kong	Formerly known as -	
AIRSTAR BANK LIMITED	INSIGHT FINTECH HK LIMITED	
ANT BANK (HONG KONG) LIMITED	ANT SME SERVICES (HONG KONG) LIMITED	
FUSION BANK LIMITED	INFINIUM LIMITED	
LIVI BANK LIMITED	LIVI VB LIMITED	
MOX BANK LIMITED	SC DIGITAL SOLUTIONS LIMITED	
PING AN ONECONNECT BANK (HONG KONG) LIMITED	PING AN ONECONNECT COMPANY LIMITED	
WELAB BANK LIMITED	WELAB DIGITAL LIMITED	
ZA BANK LIMITED	ZHONGAN VIRTUAL FINANCE LIMITED	

Is Hong Kong's legal framework for virtual banks helpful (or detrimental) in attaining financial inclusion?

[To address:]

- The Impact of regulatory requirements on VBs

(HK) Regulatory Framework for VBs

- "Hong Kong SAR offers one example of an <u>integrated regulatory framework* for virtual</u> <u>banks</u>. The licensing and regulatory regime also [applies] <u>to incumbent banks</u>" [BIS Papers no. 120, Virtual Banking and Beyond, p. 21]
 - * the principle of activity-based regulation applies ("same activity, same regulation") + technology neutral approach (a policy tension point!)
- Regulations for virtual banks include, among others,
 - 1. the Banking Ordinance (Cap.155) and banking rules,
 - 2. the Anti-Money Laundering and Counter-Terrorist Financing Ordinance (AMLO) (Cap. 615)
 - 3. the Personal Data (Privacy) Ordinance (PDPO) (Cap. 486).
- Virtual banks are also governed by:
 - 4. HKMA's Supervisory Policy Manual (SPM), for example: IC-6 "The Sharing and Use of Consumer Credit Data through Credit Reference Agencies"
 - 5. the non-legislative HKMA guidelines such as the Treat Customers Fairly Charter (TCF Charter).

1. Minimum Capital Requirement

- In Hong Kong:
 - the HKMA:
 - the minimum paid-up capital requirement of HKD\$300 million is applicable to all licensed banks, as stipulated in the Banking Ordinance and the Banking (Capital) Rules
 - suggestion of a <u>lower initial minimum paid-up capital requirement</u>, similar to the level for <u>deposit-taking companies</u> (i.e. <u>HKD\$25 million</u>), was refuted by the HKMA
- Cf: In the UK
- the UK sets the capital requirement for its virtual bank licensees at <u>US\$5.8</u> million (equivalent to approximate <u>HKD\$44.95</u> million, with <u>exit plan</u>

• cf: Singapore's 'minimum paid-up capital' at entry point (\$\$15m)* for restricted digital full bank (*to progressively increase to \$\$1.5bn)

[Monetary Authority of Singapore, Digital Full Bank Framework, Annex A, https://www.mas.gov.sg/-/media/Annex-A-Digital-Full-Bank-Framework.pdf]

2. AML/CFT Requirements

- Virtual banks, similar to traditional banks, must comply with requirements under Hong Kong's AML/CFT law* and the AML/CFT Guideline for obtaining and verifying customer information
 - * The Anti-Money Laundering and Counter-Terrorist Financing Ordinance (Cap. 615) ("AMLO")
- However, <u>remote onboarding clients</u> may present <u>greater risks to</u> <u>virtual banks</u>

3. Data Privacy Requirements

- The Personal Data (Privacy) Ordinance ("PDPO") is the data protection legislation in HK
- Under the PDPO,
 - data subjects (e.g. financial consumers) have <u>the right</u> to <u>opt out of direct marketing activities</u>
 (the PDPO, sections 35G and 35L)
 - There are also provisions that <u>regulate data users from using</u> <u>personal data</u> in <u>data matching procedures</u> (the PDPO, sections 30 and 31)
- Lee: However, there is no equivalent provision under the PDPO concerning
 the right not to be subject to a decision based solely on automated
 processing, including profiling (article 22 of the GDPR) and the right to object
 to the processing of personal data (article 21 of the GDPR).

Closer Examination of Regulatory Requirements

- Policy tension points:
 The HKMA has been criticised for
 - the stringent capital requirement
 - unclear demands on innovation
- The HKMA:
 - Regulations must be technologically neutral
 - The HKMA is quoted as saying: "it does not expect virtual banks to offer services that are not possible for traditional banks to provide via their eBanking platforms"

[Hejian Ma & Simon Wang, Letter to the Editor, For Virtual Banking to Thrive in Hong Kong, Regulators Must Encourage <u>Small Players</u> and <u>Innovation</u>, S. CHINA MORNING POST (Aug. 5, 2019)]

Critics

 No point of issuing virtual bank licences if the licensees are not expected to offer new services

Are virtual banks financially stable?

(HK) VB ranked by the total amount of assets HKD\$ M(million)

Ranking	Assets
1 st	9,804M (2021)
ZA Bank	7,861 M (2020)
2 nd	6,763 M (2021)
Mox Bank	6,757 M (2020)
(3 rd -8 th) The other 6	1989M-4,407M (2021) 1,069-2,880 M (2020)
Cf: Public Bank (Hong Kong	39,865 M (2021)
Limited): Smallest Licensed Bank	41,799 M (2020)

[See ZA Bank F/S B/S (p.8); Mox Bank F/S B/S (p. 8); Ant Bank F/S B/S (p.7); Fusion Bank F/S B/S (p. 9); Airstar Bank F/S B/S (p. 10)] F/S = Financial Statements; B/S = Statement of Financial Position (Balance Sheet); P/L = Statement of Profit or Loss and Other Comprehensive Income / Statement of Comprehensive Income; C/F = Statement of Cash Flows / Cash Flow Statement

VIRTUAL BANK SHAREHOLDERS

Source: Quinlan & Associates analysis

Over half of the virtual bank backers are based out of Mainland China, while only one is of a foreign origin, together forming a robust mix of finance and technology expertise

Shareholders Hong Kong Virtual Banks mox [ivî PAODONK ANTBANK டு B Banking 中国銀行(香港) ICBC HKEX 中国平安 众安保险 香港交易所 ANT GROUP (iii) WeLab Financial Services **MAMTD** 尚乘 PINGAN 保险·银行·投资 PCCW Technology Tencent mI **Ctrip** Travel & Tourism լլլ Real Estate Jardines Conglomerate Share Capital (HKD) 1.6 Billion 2.5 Billion 0.9 Billion 1 Billion 1.5 Billion 1.5 Billion 0.9 Billion 0.8 Billion Domestic Mainland Foreign Note: Adrian Cheng of New World Development invested in Fusion Bank via the investment entity Perfect Ridge Limited

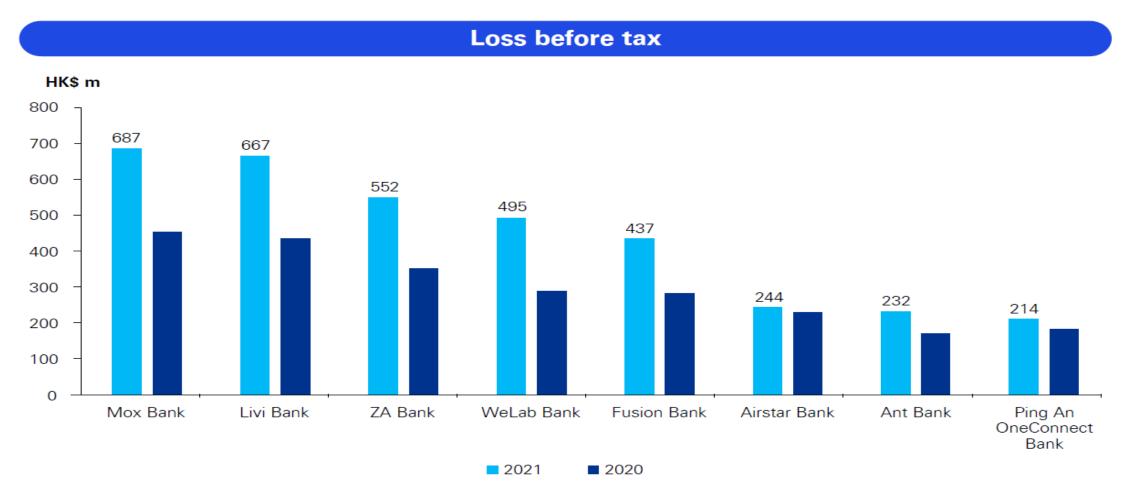
(HK) VB: Dominance of Mainland Companies

Virtual Banks	
Airstar Bank	Ant Bank (Hong Kong)
Fusion Bank	Livi Bank
Ping An OneConnect Bank (Hong Kong)	ZA Bank

[KPMG, 'Resilience through change, transforming for the future—Hong Kong Banking Report 2022', p 11.]

Are (HK) virtual banks' business models sustainable?

All Hong Kong Virtual Banks Reported Loss (2020, 2021)



Source: Extracted from individual banks' financial and public statements

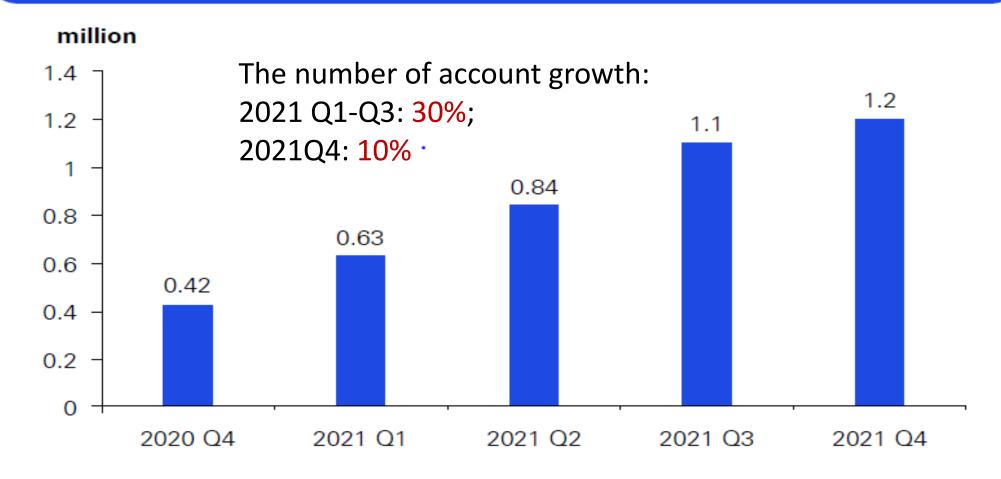
[KPMG, 'Resilience through change, transforming for the future—Hong Kong Banking Report 2022', p 16.]

[HK] Comparison of VBs' promotional offers

[https://www.planto.hk/en/blog/neo-virtual-banks/]

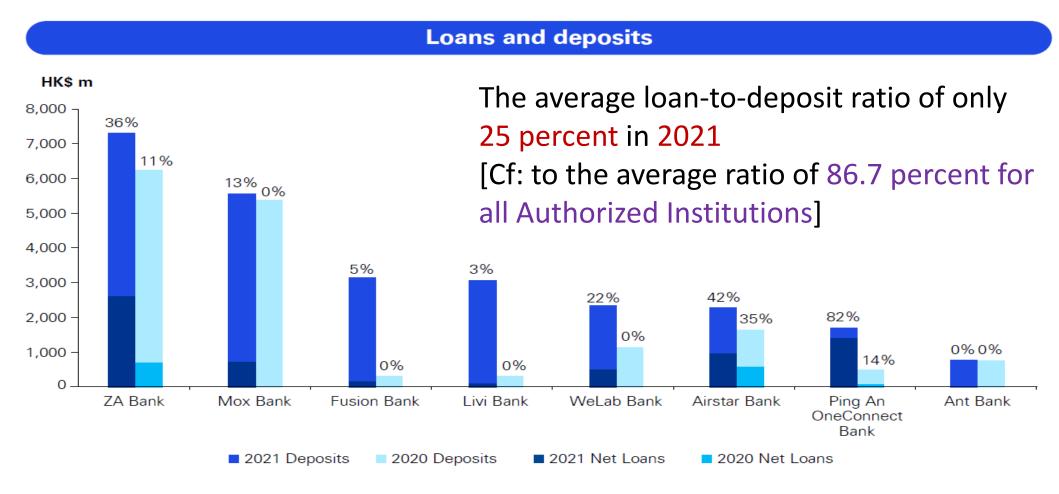
Airstar Bank	 3.6% annual interest rate for the first HK\$20,000 deposit for 1 year Apply for a personal loan through Planto to enjoy APR as low as 1.85% and receive HK\$200 cash reward upon a successful application
livi Bank	 Receive HK\$1,00 cash reward after opening an account Earn HK\$100 for each successful referral of up to HK\$1,000 0.5% interest rate on the first HK\$500,000 deposit Shake your phone after using UnionPay QR code to receive reward up to 3 times per day
Mox Bank	 1% interest p.a. daily interest on the first HK\$1 million deposit 1% unlimited cashback on eligible spending 5% cashback at Mox's Founding Merchants (up to HK\$1,000 of cash back) before 31 December 2020
WeLab Bank	– 8% cash rebate on WeLab Debit Card until 27 January 2021
ZA Bank	 Receive a 200 HKD cash reward or 3% rate-up coupon by using Planto's link and exclusive promo code to open an account Learn More 1% interest on the first HK\$500,000 deposit
Ant Bank	2.5% interest p.a. on the first HK\$20,000 deposit1% interest p.a. on deposit above HK\$20,000 and below HK\$500,000
PAO Bank	– 2.5% interest p.a. on the first HK\$1 million deposit

Number of virtual bank accounts



Source: HKMA^{20,21}, The Wall Street Journal²²

(HK) Virtual Banks' Loan-to-Deposit Ratios



Percentage shows loan-to-deposit ratio

Source: Extracted from individual banks' financial and public statements

(continued...)

(HK) VBs' low rates of loan-making were affirmed by BIS:

• "As of end-September 2021, the virtual banks had ... attracted over HK\$ 24 billion (or about \$3 billion) in deposits. The aggregate amount of loans extended by virtual banks remained small, at approximately HK\$ 4 billion. [BIS Papers no. 120 titled 'Virtual Banking and Beyond', p. 21]

[Lee: Loan to deposit ratio: 4/24 = 16.67%]

Products and Services Provided by VBs in HK

Products and Services Overview **SME SKEWED RETAIL FOCUSED** RETAIL SKEWED MOX PAODONK ANTBANK airstar **FusionBank** WeLab Bank DEPOSIT Savings Account **Time Deposit PAYMENT** Online Offline Credit Card **Debit Card** Personal Loan PLGS¹ LENDING **Debt Consolidation** 1 BNPL² **Business Loan** SFGS³ Life INSURANCE VHIS4 Cancer Accident Heart Attack and Stroke Bill OTHERS Investments Foreign Exchange Lifestyle Offerings

Digital product/service offerings of Hong Kong's virtual banks, Source: Quinlan and Associates

Very few credit products

Applicable

Unspecified

¹Personal Loan Guarantee Scheme, ²buy-now-pay-later, ³SME Financing Guarantee Scheme, ⁴Voluntary Health Insurance Scheme

Note: Mox Bank, livi, WeLab Bank, and ZA Bank are applying for Securities Licence

Source: virtual bank websites, Quinlan & Associates analysis

Inapplicable

To what extent have VBs contributed to SME financing and financial inclusion?

Average loan size	Incumbent Banks	VBs
Business loans (For SMEs)	HK\$10 million (or higher) Maturities: more than 2 years	HK\$ 1 million Maturities: less than 2 years
Personal loans (For Individual borrowers)	HK\$250,000	HK\$40,000 -110,000

[BIS Papers no. 120, Virtual Banking and Beyond, p. 18]

Using Services by Virtual Banks

- Bloomberg:
 - virtual banks will snare as much as 30 per cent of the revenue of legacy banks in Hong Kong

[Hong Kong Starts Granting Licenses for Virtual Banks, STRAITS TIMES (Mar. 28, 2019)]

 Moody's: Virtual banks create a significant competition* for most incumbent banks in Hong Kong? (* except for the big three banks)

[Moody's, Research Announcement: Moody's – Entry of Virtual Banks is Credit Negative for Incumbent Hong Kong Banks (May 14, 2019), https://www.moodys.com/research/Moodys-Entry-of-virtual-banks-is-credit-negative-for-incumbent--PBC 1175869]

Market Share of the Big Three Banks in HK

- "Of all the [Licensed Banks], just three names —
 HSBC..., Standard Chartered, and Bank of China (HK Holdings) —
 control two-thirds of the retail banking, three quarters of the
 mortgage market, three quarters of the credit card business, and half
 of the deposits." [Sukrit Khatri, A Skeptical Look at HK's 8 New Virtual Banks, MEDIUM (May 22, 2019)]
- Critics: Eight new licenses may be five or six too many

[Emily Lee, 'Digital Financial Inclusion: Observations and Insights from Hong Kong's Virtual Banks', Law and Contemporary Problems, Vol. 84, pp. 95-113 (March 2021) at p. 113]

- A probable solution to the limitations in VBs' Business Model
 - An open banking business model
- The increased partnership between banks and third-party service providers (TSPs), which allows banks to redirect customers to user interfaces (e.g. websites and mobile apps), prompted the HKMA to issue the Open API Framework* on July 18, 2018 for open API implementation.

[* See HKMA, Open API Framework for the Hong Kong Banking Sector, (Jul. 18, 2018) https://www.hkma.gov.hk/media/eng/doc/key-information/press-release/2018/20180718e5a2.pdf]

API = Application programming interface

Digital Banks in Singapore (SG)

Digital Bank Framework

- announced by Monetary Authority of Singapore (MAS) in June 2019
 - to enable <u>non-bank players</u> with strong value propositions and innovative digital business models to offer digital banking services
 - to operate new or alternative business models ("digital-only bank")
- Two types of digital banks
 - 1. Digital Full Bank (DFB)
 - 2. Digital Wholesale Bank (DWB)
- different business focuses
 - DFBs: retail customers
 - DWBs: SMEs and other non-retail segments

Assessment Criteria

- The applications were assessed on the following criteria:
- 1. value proposition of business model, incorporating <u>innovative use of</u> <u>technology</u> to serve customer needs and <u>reach under-served segments</u>;
- 2. ability to manage a prudent and sustainable digital banking business; and
- 3. growth prospects and other contributions to Singapore's financial centre.

[See Monetary Authority of Singapore, 'MAS Announces Successful Applicants of Licences to Operate New Digital Banks in Singapore', media releases (4 December 2020), https://www.mas.gov.sg/news/media-releases/2020/mas-announces-successful-applicants-of-licences-to-operate-new-digital-banks-in-singapore]

First Launch of Digital Banks by the MAS

- Awarded licences: two + two
- Digital Full Bank (DFB): 2
 - (1.1) A consortium comprising Grab Holding Inc. and Singapore Telecommunications Ltd (Singtel).
 - (1.2) An entity wholly-owned by Sea Ltd.
- Digital Wholesale Bank (DWB): 2
 - (2.1) A consortium comprising Greenland Financial Holdings Group Co. Ltd, Linklogis Hong Kong Ltd, and Beijing Co-operative Equity Investment Fund Management Co. Ltd.
 - (2.2) An entity wholly-owned by Ant Group Co. Ltd.
- MAS expects the new digital banks to commence operations from early 2022.

[See Monetary Authority of Singapore, 'MAS Announces Successful Applicants of Licences to Operate New Digital Banks in Singapore', media releases (4 December 2020), https://www.mas.gov.sg/news/media-releases/2020/mas-announces-successful-applicants-of-licences-to-operate-new-digital-banks-in-singapore]

Digital Banks in SG have commenced operations

- 1. GXS Bank (digital full bank): a consortium comprising ride-hailing firm Grab and telecoms company Singtel
 - unveiled its virtual offering late in August 2022
 - offering savings accounts
- 2. Trust Bank (full bank), a digital bank: a joint venture between Standard Chartered and Singapore supermarket chain FairPrice Group
 - was launched on 1 September 2022
 - offering savings accounts, credit cards and insurance products

(continued...)

• 3. (Ant's) ANEXT Bank

gxs-and-trust-be-game-changer;

- 4. (Greenland's) Green Link Digital Bank
- The two digital wholesale banks have <u>launched in June 2022</u>
- 5.(Sea's) Maribank
 - has not released much information or details of its service offerings

[See 1. Dewey Sim, "Will Singapore's new digital banks like GXS and Trust be a 'game-changer'? Experts aren't so sure", South China Morning Post (10 September 2022) https://www.scmp.com/print/week-asia/economics/article/3191919/will-singapores-new-digital-banks-

- 2. https://www.channelnewsasia.com/singapore/trust-new-digital-bank-standard-chartered-ntuc-numberless-credit-card-
- 2914351#:~:text=Mr%20Wong%20also%20encouraged%20the,high%20level%20of%20data%20security.&t ext=Trust%20Bank%2C%20which%20is%2060,bank%20licence%20in%20December%202020.
- 3. https://www.businesstimes.com.sg/startups-tech/startups/singapores-first-digital-bank-trust-bank-launches
- 4. https://technode.global/2022/10/28/digital-banking-in-singapore-whats-the-fuss-all-about/]

(continued...)

[Note] Some striking features:

- 1. Awardees: four operators with most of their roots firmly in the tech sector
 - (1) Sea; (2) Ant Group; (3&4) a consortium between Grab and Singapore Telecommunications (Singtel)
- 2. Sea and Grab-Singtel have significant existing customer bases
- 3. China's FinTech players seek overseas expansion
 - Ant Group
 - Greenland Financial Holdings Group
- 4. Ant Group has also received a licence in HK
- Ant Bank (in HK)
 - major shareholder: Ant Group's (formally known as Ant Financial)
 - Strength
 - (a) Ant Group's large customer base
 - (b) Alipay*
 - * The world's largest mobile payment platform



Major banks UOB, DBS and OCBC are beefing up their digital capabilities in preparation for the arrival of Singapore's new license winners. © AP

• Similarly, in HK:

- 1. HSBC (HK)
 - PayMe (a mobile payment service from HSBC):
 - 2.5 millions customers in August 2021
 - Note: HSBC is the only one among three note-issuing banks in HK that does not have a virtual bank licence
- 2. Standard Chartered (HK) owns 65% of Mox Bank
- 3. Bank of China (HK) has a 44% stake in Hong Kong's Livi Bank

[BIS Papers no. 120, p 16]

(Singapore) MAS--Financial Industry API Register

- The Financial Industry API Register aims to serve as the initial landing site for Open APIs available in the Singapore financial industry
- The Open APIs are classified into the following main functional categories:
 - 1. Product APIs (e.g. financial product details and exchange rates)
 - 2. Sales & Marketing APIs (e.g. product sign-ups, sales/cross-sales)
 - 3. Servicing APIs (e.g. customer profile/account details and customer queries/feedback)
 - 4. Transaction APIs (e.g. customer instructions for payments, funds transfers, settlements, clearing)

[https://www.mas.gov.sg/development/fintech/financial-industry-api-register]

Very similar to the 'Four Phases of Open API' by the HKMA

Open API Phases for the Hong Kong Banking Sector

Phase	Open API functions	Examples	Delivery time
I	Product information	Deposit rates, credit card offerings, service charges and other public information	By the end of January 2019
II	Customer acquisition	New applications for credit cards, loans and other products	By the end of October 2019
III	Account information	Account balance, credit card outstanding balance, transaction records, credit limit change and others	The initial batch of API functions, covering deposit account information and online merchant payments, are implemented progressively starting from December 2021
IV	Transactions	Payment and transfers	

https://www.hkma.gov.hk/eng/key-functions/international-financial-centre/fintech/open-application-programming-interface-api-for-the-banking-sector/phase-approach/

Similarly in HK, examples given by the HKMA of 'Four Phases of Open API'

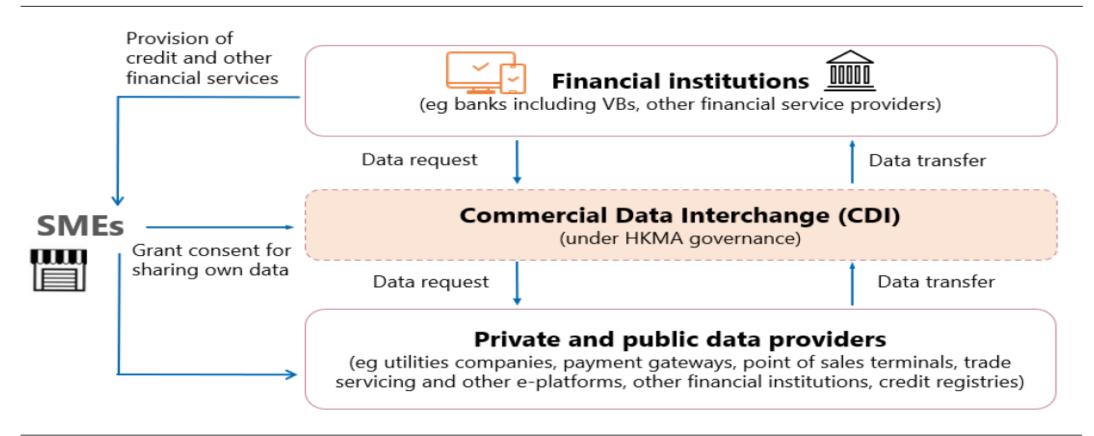
- Phase 1: when a user looks for foreign currency exchange services
 - use map app, which shows banks near you
- Phase 2: marketing for credit card application
 - discount offerings from different banks, when a user books a restaurant
- Phase 3: use API app to view your account balances
 - at different banks (Bank A, Bank B, Bank C)
- Phase 4: pay utility bills according to a user's conversation
 - Electricity company to Mr Chen: "Your electricity invoice for the previous month is ready.
 - Instant messaging apps may also integrate with banks' bill payment

[https://www.hkma.gov.hk/eng/key-functions/international-financial-centre/fintech/open-application-programming-interface-api-for-the-banking-sector/phase-approach/]

Additionally, the HKMA has touted CDI as a success

Commercial Data Interchange (CDI) design – a digital data-sharing platform

Graph 6



Source: HKMA.

Conclusion— A Comparative Study of VBs in HK & SG

- Some similarities
 - in regulatory framework (see next slide, non-exhaustive list)
- Differences

SG: full (digital) banks vs wholesale (digital) banks

HK: All VBs in HK are full banks

- Sharing similar issues, features, challenges & concerns
 - 1. Overbanking
 - 2. Leveraging on the founders' ecosystem (eg, customer base)3. Underwhelming (critics: limited products & services)

 - 4. Sustainability issue

 - eg, VBs in HK offered spending rewards, high(er) interest rates
 eg, Trust Bank offers, among others, SG\$ 25 sign-up e-voucher & \$10 e-vouchers for referrals (add overhead costs!)

	DBs in SG	VBs in HK
Minimum account balance and fall below fees	X	X
ATMs & CDMs ATM=Automated Teller Machines CDM=Cash Deposit Machines	X	(In talks with Jetco; WeLab)
Paid-in capital	Phased (S\$15m)	Paid in full (HK\$300m)
Physical place of business	1	1
Business restrictions	√ (MAS: 'Phasing in of Permissible Activities')	X
Deposit insurance	V	V
Exit plan	V	V

(continued...)

- Re: What HK can learn from Singapore?
 - 1. Singapore's emphasis on innovation is inspiring for HK
 - 2. Infrastructure building
 - Critics: Open banking has yet to gain full momentum in Hong Kong as much of the infrastructure that would allow virtual banks to flourish is not yet in place.
 - Lee: gradually improving: eg, HKMA's launch of Credit Reference Platform: slide#10; CDI design: slide #44
 - 3. Singapore's 'minimum paid-up capital' at entry point (\$\$15m) -cf: HK's minimum paid-up capital requirement of HKD\$300 million (\$\$52.7m)
 - 4. MAS' selection of digital banks signifies a more radical change
 - None of the incumbent banks in SG take significant ownership stakes in virtual bank ventures

The End